

BRAND SEGMENT

The premier hotel investment and resort management company, creating unique travel experiences for our guests and value for our stakeholders

LUXURY



SO/
MALDIVES

UPPER UPSCALE

SAii ^{Maldives} LAGOON SAii ^{Phi Phi Island} VILLAGE SAii ^{Phuket} LAGUNA

OUTRIGGER
RESORTS & HOTELS

CROSSROADS
MALDIVES
by S Hotels & Resorts under Singha Estate

CURIO
COLLECTION
by Hilton



UPSCALE

THE UNLIMITED
COLLECTION

SAii ^{Koh Samui} VILLAS

UPPER MIDSCALE

MERCURE
HOTELS



KEY INDICATION OF HOTEL PERFORMANCE 6M2026

SELF-MANAGED HOTELS



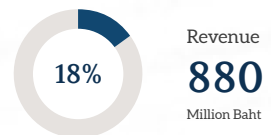
Occupancy Rate **77%**

ADR **11,046** RevPAR **8,468**
Baht Baht

- SAii Laguna Phuket
- SAii Phi Phi Island Village
- Santibuti Koh Samui
- SAii Koh Samui Villas

Remark: As Konotta Maldives is still under temporarily closed, the Company excluded the hotel from the calculation of the key indicators

OUTRIGGER HOTELS



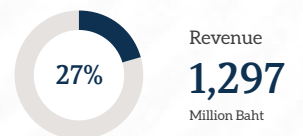
Occupancy Rate **68%**

ADR **8,267** RevPAR **5,618**
Baht Baht

- Outrigger Fiji Beach Resort
- Castaway Island
- Outrigger Mauritius Beach Resort

Remark: For the Outrigger Mauritius Beach Resort, the hotel was temporarily closed from April to October, in which the Company didn't put into calculation the rooms during the closure period.

CROSSROADS HOTELS



Occupancy Rate **72%**

ADR **15,030** RevPAR **10,845**
Baht Baht

- Hard Rock Hotel Maldives
- SAii Lagoon Maldives

Remark: Excluding performance of SO/ Maldives and Konotta Maldives

UK HOTELS



Occupancy Rate **62%**

ADR **3,755** RevPAR **2,314**
Baht Baht

- 22 Hotels in the United Kingdom



FACTSHEET

6M2026



S HOTELS AND RESORTS PUBLIC COMPANY LIMITED

S Hotels and Resorts PCL (SHR) is a fast-growing holding company that engages in the management of hotels and resorts and investments in international locations.

The Company is a hospitality arm of Singha Estate PCL, an international real-estate developer and investment company.

SHR has a unique portfolio of properties in desirable global tourism destinations. As of 30 June 2026 S Hotels & Resorts owns a total of 33 hotels with a total of 4,035 keys in top destinations such as The Republic of Maldives, The Republic of Fiji, The Republic of Mauritius, The United Kingdom, and Thailand, all of which are attracting diverse numbers of tourists worldwide.

IR CONTACT

S Hotels and Resorts Public Company Limited

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☎ 02-058-9888 Ext. 335 🌐 investor.shotelsresorts.com ✉ ir@shotelsresorts.com



SUSTAINABILITY OF SHR



Climate Resilience



Protecting
30%
Of Key Biodiversity Area



Sustainability-Driven
Guest Experience

AWARDS & RECOGNITIONS



Green Globe™ Certification



Certification in the Venue Category - Gold Level from the Event Industry Council (EIC)



SET ESG Rating at AA level for 2025 Stock Exchange of Thailand



Certified Member of Thai Private Sector Collective Action Against Corruption (CAC)



Corporate Governance Rating at 5 Stars or "Excellent" (Excellent CG Scoring) 2025 by the Thai Institute of Directors (IOD) for the 5th consecutive year

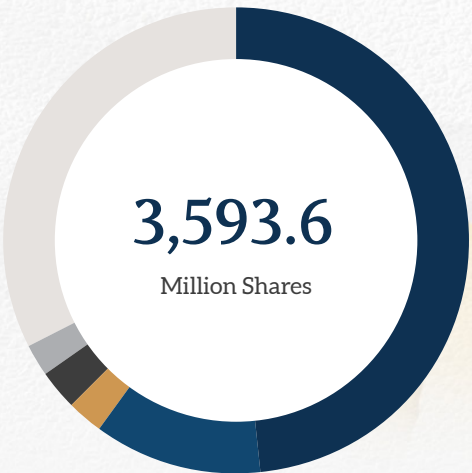
DIVIDEND POLICY AND PAYMENTS

Not less than **40%** of the net profit under the separate financial statement, after deduction of corporate income tax, and deduction of all specified reserves under the law and as specified by the Company in each year (with additional conditions)



MAJOR SHAREHOLDERS

As of 12 March 2026



• S International Holding Company Limited

48.60%

• Singha Property Management (Singapore) Pte. Ltd.

2.77%

• Singha Estate Public Company Limited

2.24%

• S Hotels & Resorts (SG) Pte. Ltd.

11.40%

• Thai NVDR Company Limited

2.74%

• Others

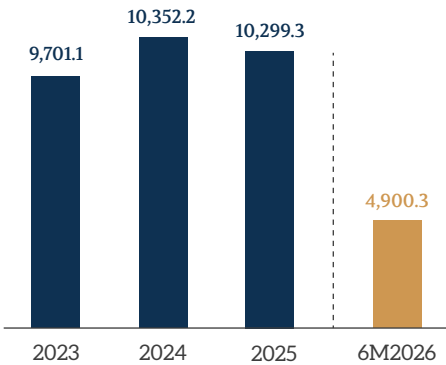
32.25%

FINANCIAL PERFORMANCE 6M2026



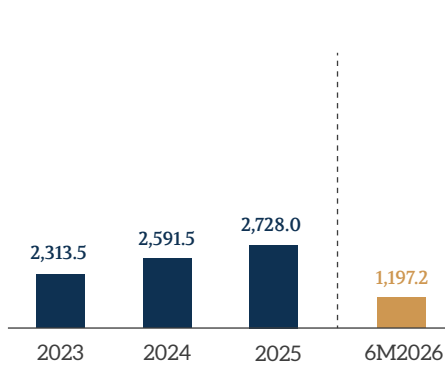
REVENUE FROM SERVICES

4,900.3 (Million Baht)



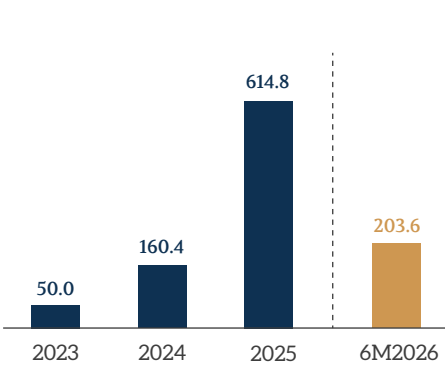
NORMALIZED EBITDA

1,197.2 (Million Baht)



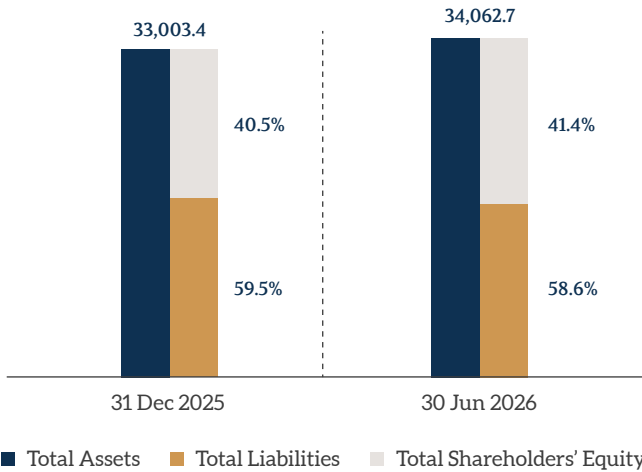
NORMALIZED NET PROFIT

203.6 (Million Baht)



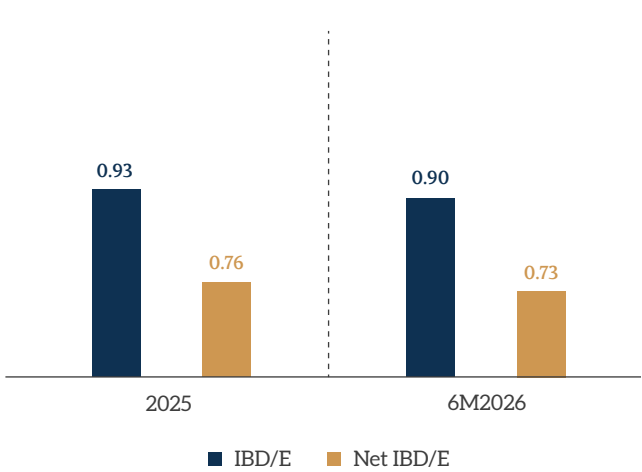
FINANCIAL POSITION

(Million Baht)



KEY FINANCIAL RATIOS

(times)



GENERAL INFORMATION

As of 30 June 2026



SYMBOL: **SHR**

SET / sSET / SETESG

SET ESG Ratings: **AA**

Industry: **Service**

Sector: **Tourism & Leisure**

First Trade Date: **12 November 2019**

CG Report



Share Price **1.70**

52 Week High/Low **1.98/1.33**

Market Cap **6,109** Million Baht

Paid-up Capital **17,968.20** Million Baht

Par Value **5.00** Baht

