

FACTSHEET Q1/2026

S HOTELS AND RESORTS PUBLIC COMPANY LIMITED

S Hotels and Resorts PCL (SHR) is a fast-growing holding company that engages in the management of hotels and resorts and investments in international locations. The Company is a hospitality arm of Singha Estate PCL, an international real-estate developer and investment company.

SHR has a unique portfolio of properties in desirable global tourism destinations. As of 31 March 2026 S Hotels & Resorts owns a total of 33 hotels with a total of 4,035 keys in top destinations such as The Republic of Maldives, The Republic of Fiji, The Republic of Mauritius, The United Kingdom, and Thailand, all of which are attracting diverse numbers of tourists world-wide.

IR CONTACT

S Hotels and Resorts Public Company Limited

123 Suntowers Building B, 10th Floor, Vibhavadi-Rangsit Road, Chom Phon, Chatuchak, Bangkok 10900

Tel: 02-058-9888 Ext. 335

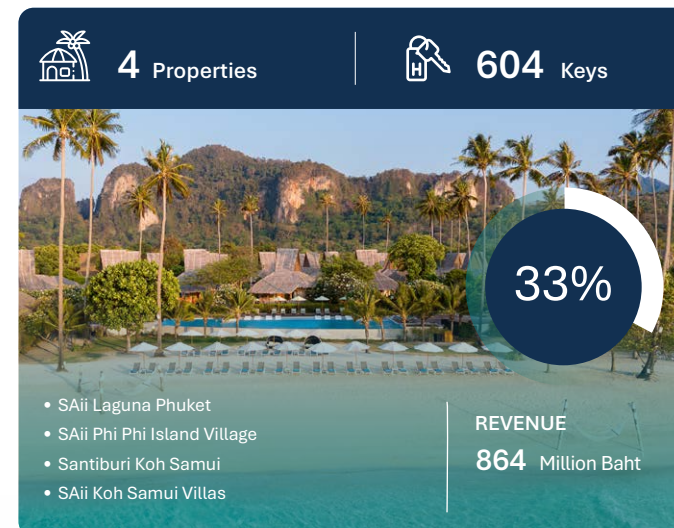
Email: ir@shotelsresorts.com

Website: investor.shotelsresorts.com

KEY INDICATION OF HOTEL PERFORMANCE Q1/2026

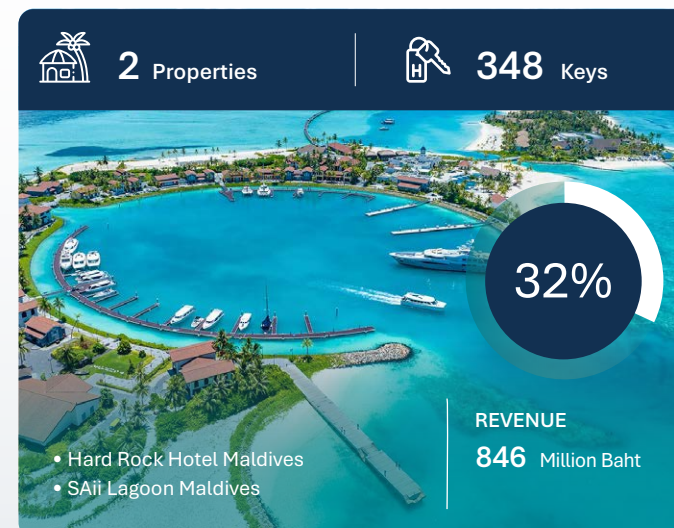
Remark: Excluding performance of SO/ Maldives and Konotta Maldives

SELF-MANAGED HOTELS

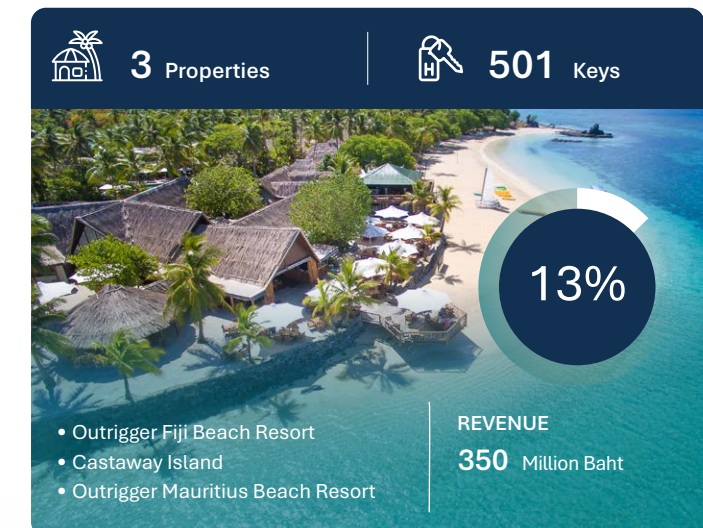


Remark: As Konotta Maldives is still under temporarily closed, the Company excluded the hotel from the calculation of the key indicators

CROSSROADS HOTELS



OUTRIGGER HOTELS



Remark: For the Outrigger Mauritius Beach Resort, the hotel was temporarily closed from April to October, in which the Company didn't put into calculation the rooms during the closure period.

UK HOTELS



5 Countries

11 Brands

33 Hotels

4,035 Rooms

> 30M Global Guests Database

BRAND SEGMENT

The premier hotel investment and resort management company, creating unique travel experiences for our guests and value for our stakeholders

LUXURY

SANTIBURI
KOH SAMUI

SO/
MALDIVES

UPPER UPSCALE

SAii Maldives LAGOON
SAii Phuket LAGOON

OUTRIGGER.
RESORTS & HOTELS

CURIO
COLLECTION
by Hilton

SAii Phi Phi Island VILLAGE
Hard Rock
HOTEL
MALDIVES

CROSSROADS
MALDIVES
by S Hotels & Resorts under Singha Estate

UPSCALE

THE UNLIMITED
COLLECTION

SAii Koh Samui VILLAS

UPPER MIDSCALE

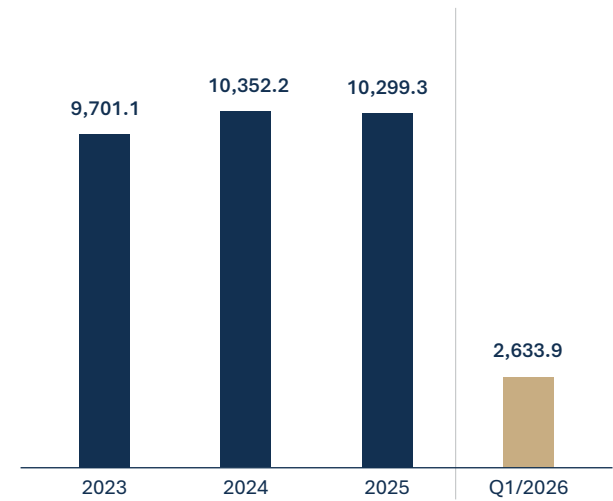
MERCURE
HOTELS

lyf

FINANCIAL PERFORMANCE Q1/2026

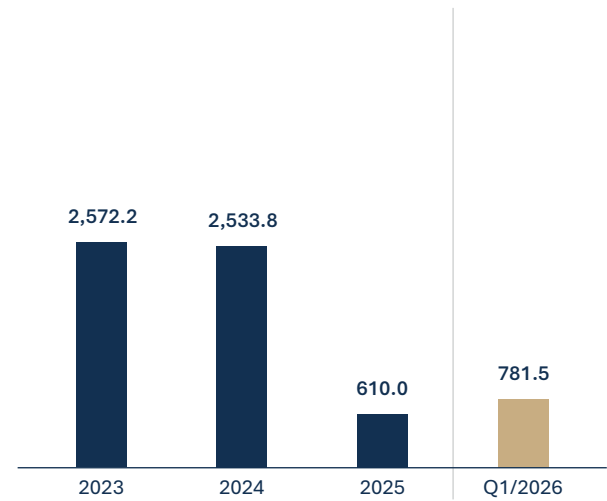
CONSOLIDATED TOTAL REVENUES

(Unit: Million Baht)



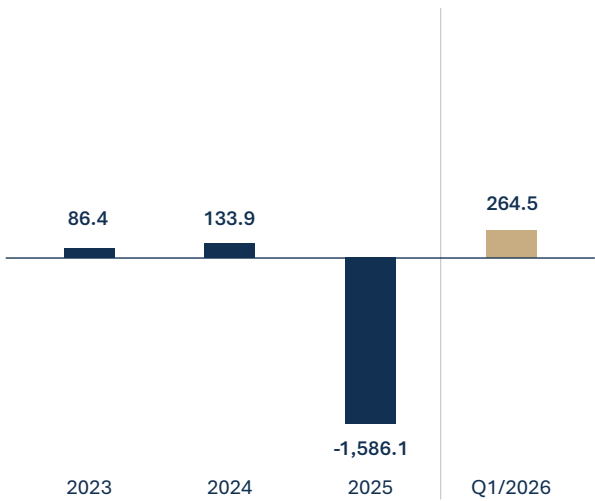
EBITDA

(Unit: Million Baht)

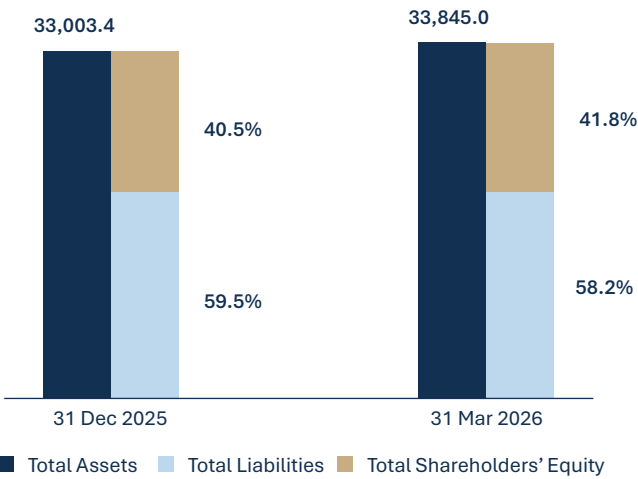


NET INCOME

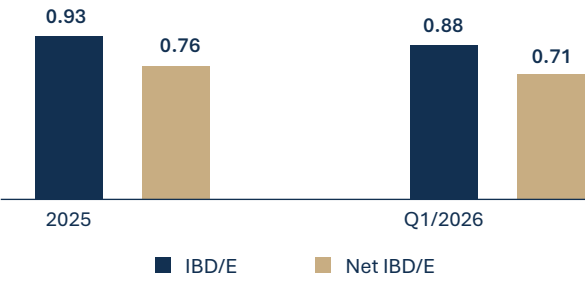
(Unit: Million Baht)



FINANCIAL POSITION



KEY FINANCIAL RATIOS



SUSTAINABILITY OF SHR



Climate
Resilience



Protecting
30%
Of Key Biodiversity
Area



Sustainability-Driven
Guest
Experience

AWARDS & RECOGNITIONS



Green Globe™ Certification



Certification in the Venue Category - Gold
Level from the Event Industry Council (EIC)



SET ESG Rating at AA level for 2025 Stock
Exchange of Thailand



Certified Member of Thai Private Sector
Collective Action Against Corruption (CAC)



Corporate Governance Rating at 5 Stars or "Excellent" (Excellent CG Scoring) 2025 by
the Thai Institute of Directors (IOD) for the 5th consecutive year

GENERAL INFORMATION

SYMBOL: SHR

SET / sSET / SETESG

SET ESG Ratings: AA

Industry: Service

Sector: Tourism & Leisure

First Trade Date: 12 November 2019

CG Report



STOCK INFORMATION

As of 31 March 2026

Share Price	1.66
52 Week High/Low	1.98/1.23
Market Cap.	5,965 Million Baht
Paid-up Capital	17,968.20 Million Baht
Par Value	5.00 Baht

DIVIDEND POLICY AND PAYMENTS

Not less than 40% of the net profit under the separate financial statement, after deduction of corporate income tax, and deduction of all specified reserves under the law and as specified by the Company in each year (with additional conditions)

MAJOR SHAREHOLDERS

As of 12 March 2026



- 48.60%**
S International Holding Company Limited
- 11.40%**
S Hotels & Resorts (SG) Pte. Ltd.
- 2.77%**
Singha Property Management (Singapore) Pte. Ltd.
- 2.74%**
Thai NVDR Company Limited
- 2.24%**
Singha Estate Public Company Limited
- 32.25%**
Others